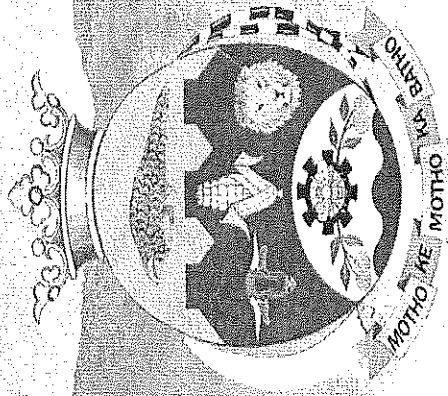




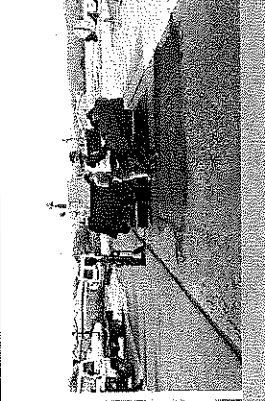
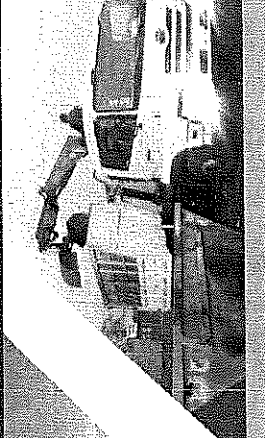
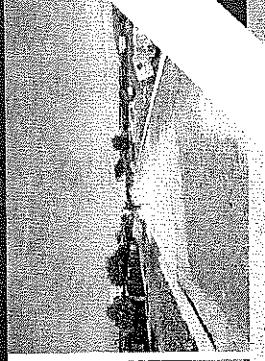
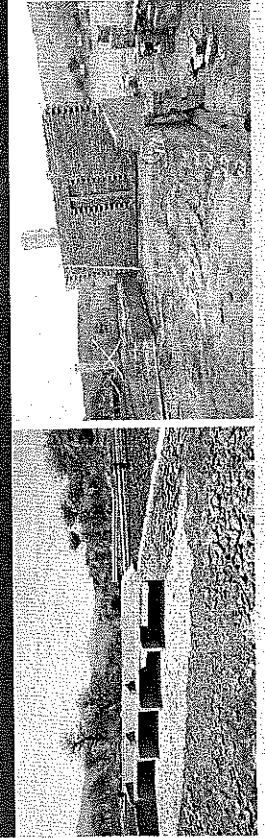
LEPELLE-NKUMPI **LOCAL MUNICIPALITY**

MID-YEAR PERFORMANCE REPORT

2022-2023

Compiled in terms of Section 72 of MFMA

2022-2023 (LIM355)



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ACRONYMS

AFS	: Annual Financial Statements
CAPEX	: Capital Expenditure
CDM	: Capricorn District Municipality
CDW	: Community Development Workers
CFO	: Chief Financial Officer
EEP	: Employment Equity Plan
EM	: Executive Mayor
EPWIP	: Expanded Public Works Programme
FBW	: Free Basic Water
HRM	: Human Resource Management
HRD	: Human Resource Development
ICT	: Information Communication Technology
IDP	: Integrated Development Plan
ISDF	: Integrated Spatial Development Framework
KPA	: Key Performance Area
KPI	: Key Performance Indicator
LED	: Local Economic Development

LM	: Local Municipality
MFMA	: Municipal Financial Management Act
MIG	: Municipal Infrastructure Grant
MM	: Municipal Manager
LGMPR	: Local Government Municipal Performance Regulation
PMS	: Performance Management Systems
SDBIP	: Service Delivery and Budget Implementation Plan

MUNICIPAL MANAGER'S FORWARD

The Municipal Finance Management Act of 2003 requires that municipalities prepare a Service Delivery and Budget Implementation Plan as an implementation and management tool to ensure that budgetary decisions that are adopted by the municipalities for the financial are aligned with their Integrated Development Plan. Section 72 of the MFMA compels the Accounting Officer of a municipality to submit a Mid-Year Budget and Performance Assessment Report by 25 January of each year to the Mayor, National Treasury and the Provincial Treasury. The Council should reserve its oversight role over the performance at the end of the financial year when the Annual Report of the municipality is tabled. It is however, important that the in –year reporting should serve as an early warning indicator for poor performance and to give both the council and administration the opportunity to take corrective measures in those areas where poor performance is reported.

For the financial year 2022/23 Lepelle-Nkumpi local municipality set itself targets which seek to ensure the realisation of the broader vision and mission of the municipality. In relation to this, various objectives were identified with specific performance indicators and the targets clustered together in relation to the Outcome 9 of the National Strategic Agenda highly aiming at achieving a “Responsive, accountable, effective and efficient local government system”.



Monyepao M.A

Municipal Manager

24/01/2023

Date

MUNICIPAL VISION, MISSION AND VALUES

Vision

"Be financially viable municipality, geared towards the improvement of quality of life of the people, by providing sustainable services".

Mission

"To effectively and efficiently provide quality basic services and thus make a significant contribution to social and economic development of the community"

Values

Honesty

Transparency

Ubuntu,

Consultation

Value for time and money

Access to information

Access to services

LEGISLATIONS GOVERNING PERFORMANCE MANAGEMENT

The Constitution of the Republic of South Africa (1996)

Section 152 of the Constitution mandates local government, among others to: Provides democratic and accountable government for local communities. Encourage the involvement of communities and community organizations in the matters of local government.

The White Paper on Local Government of 1998

The White Paper on Local Government (1998) puts forward for the new developmental Local Government system and identifies tools for realising a developmental local government through: Integrated Development planning and budgeting. Performance management and working together with local citizens and partners.

Municipal System Act NO. 32 of 2000

The Municipal Systems Act no 32 of 2000, Chapter 6 enforces the idea of local government PMS.

Municipal Planning and Performance Management Regulations of 2001

The Municipal Planning and Performance Regulations (2001) set out in detail requirements for municipal PMS. It entails a framework that describes and represent how the municipal cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed including the determining of the roles and responsibilities of different role players.

The Municipal Finance Management Act of 32 2003

The Municipal Finance Management Act states requirements for a municipality to include its annual municipal performance report with its financial statement in constituting its annual report. In essence, the Act requires that a municipality must, among other things: Audit of performance measurement; and Annual performance reports

The Municipal Regulations of 2006

The Local Government Municipal Performance Regulations for municipal managers and managers directly accountable to municipal managers sets out how the performance of Section 57 staff will be uniformly directed, monitored and improved. The regulations address both the employment contract and performance agreement of municipal managers and managers directly accountable to municipal managers. It further provides a methodology for the performance management system as well as criteria for performance bonus payments.

ORGANISATIONAL STRATEGIC OBJECTIVES:

To Provide Sustainable Basic Services and Infrastructure development.

To enhance financial viability and management and Promote shared economic growth and job creation.

To increase the capability of the municipality to deliver on its mandate.

Promote good governance and active citizenry.

MUNICIPAL POWERS AND FUNCTIONS

The provision and maintenance of child care facilities;	Administer cemeteries, funeral parlours and crematoria;
Development of local tourism;	Cleansing;
Municipal planning;	Control of public nuisances;
Municipal public transport;	Control of undertaking that sell liquor to the public;
Municipal public works;	Ensure the provision of facilities for the accommodation, care and burial of animals;
Storm water management systems;	Fencing and fences;
Administer trading regulations;	Licensing of dogs;
Provision and maintenance of water and sanitation;	Licensing and control of undertakings that sell food to the public;
Administer billboards and display of advertisement in public areas	Administer and maintenance of local amenities;
Development and maintenance of local sport facilities;	Development and maintenance of municipal parks and recreation;
Develop and administer markets;	Regulate noise pollution;
Administer Pounds;	Administer street trading;
Development and maintenance of public places;	Provision of municipal health services.
Refuse removal, refuse dumps and solid waste disposal;	

Comparison of Previous Performance and Current Mid-Year Performance

KPA	2021/2022 PERFORMANCE					2022/2023 MID-YEAR PERFORMANCE				
	No. of Key Performance Indicators after adjustment	No. of KPI Achieved	No. of KPI not Achieved	% Achieved	% not Achieved	No. of Key Performance Indicators	No. of KPI Achieved	No. of KPI not Achieved	% Achieved	% not Achieved
Basic Service Delivery	75	13	62	17%	83%	68	12	56	18%	82%
Spatial Rationale	05	2	3	40%	60%	4	1	3	25%	75%
Local Economic Development	02	2	0	100%	0%	6	4	2	67%	33%
Financial Viability	05	3	2	60%	40%	5	4	1	80%	20%
Municipal Transformation	20	15	5	75%	25%	12	9	3	75%	25%
Good Governance	15	10	5	67%	33%	12	7	5	58%	42%
Total	122	45	77	37%	63%	107	37	70	35%	65%

Challenges encountered on Service Delivery and Measures taken

Challenges	Measures Taken to Improve Performance
Late appointment of services providers due to Lack of settings by Bid Committees	Develop schedule of meetings by end of January 2023 and expedite the appointment of service providers for completion of projects.
Non-responsive bids	Organize SCM workshop on the completion of tender documents.
Delay in completion of projects due to stoppages by community (Majane/Makaung/ Makaepea (Phase 2) and Mollapodi wetland)	Ward councillors to engage with the community for the projects to finalised by June 2023
Awaiting project consultant appointment from the Panel to be re-advertised to develop project designs and specifications	SCM to fast track re-advertisement of the panel of consultants
Project taken over by ESKOM (Thamagane, Mshongville and Mathibela electrification)	Budget to be reprioritized during budget adjustment
Non-performance by the Contractor (erection of high mast lights)	Notice of Intention to terminate letter to be submitted to the Contractor
Finalization of electrical projects	Fast track appointment of service providers
Skip bins not collected in December due to truck breakdown	Fast track repairs and appointment of service provider to deal with backlog
Lack of Personnel for maintenance of parks	Awaiting corporate to appoint horticulturist.
The programme was suspended due to directives still awaited from the Office of the Mayor	Office of the Mayor to finalize on directive by end of third quarter
The instruction letter was issued to conveyancer for registration of newly acquired properties for Unit R	Follow ups to be done with the department of CoGHSTA for the conveyancer to proceed with the registration newly acquired properties
Delay in the appointment of ward committee members in some of the wards within the municipality	The forum to be held by end of May 2023
The projected quarterly targets were done in line with the first Back to Basics guideline which require the projection of monthly targets and not quarterly	The projected quarterly targets to be revised by 25 February 2023 and to be done in line with the new guidelines on back to basics from CoGTA

MID-YEAR REPORTING FOR 2022/2023 FINANCIAL YEAR (PROGRAMMES AND PROJECTS)

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Worked number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government	Improve access to basic services	To provide access to roads and storm water infrastructure	Upgrade gravel roads to surfaced/paving block roads	Number of kilometers of internal street upgraded from gravel to block paving by June 2023	1.5km	15	R8 500 000.00	0	Appointment of contractor for upgrading of internal street	Contractor appointed and site handed over	Upgrading of internal street	Construction, 55% - Complete	Achieved	R2, 537, 676.67	None	None	Appointment letter and Progress report	Tec 01	% reported not stating the actual work done

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Experience	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No.	PMS Review
	system				Zone B (township)													
Basic service delivery	Responsiveness, accountability, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water infrastructure	Upgrade gravel roads to surfaced/paving block roads	Number of kilometers of internal street planned for Resealing at Zone A	3km of internal street resealed by December 2022 at Zone A	18	R4 500 000.00	3km	Appointment of contractor for upgrading of internal street	3km of internal street resealed by December 2022	Awaiting advertisement	R00	Delays in advertising bid	BSC to fast track finalization of the specific action and advertise.	Appointment letter and Completion certificate	Tec 02	
Basic service delivery	Responsiveness, accountability	Improve access to basic services	To provide access	Upgrade gravel roads	Number of kilometers	2km of internal	22	R8 000 000.00	0km	Appointment of contractor	Upgrading of internal	Awaiting panel consultation	R00	Awaiting project	SCM to fast track re-	Appointment letter	Tec 03	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
delivery	untainted, effective and efficient local government system	services	streets, roads and storm water infrastructure	to surfaced/paving block roads	of internal street planned for upgrading from gravel to tar by June 2023	street upgraded from gravel to tar by June 2023				Project completion	Actual Performance	Project completion	Actual Performance	Not Achieved		consultant appointed from the Panel to be re-advertised to develop project design and specifications	advertisement of the panel of consultants	and Progress report		
Basic service delivery	Responsiveness, accountability	Improve access to basic	To provide access to	Upgrade gravel roads to	Number of kilometers of internal street upgraded	2km of internal street upgraded	16	R16 000 000.00	0km	Appointment of contractor for	No progress	Upgrading of internal street	Awaiting panel consultant's appointment	Not Achieved	R00	Awaiting project consultant's	SCM to fast track re-advertisement	Appointment letter and Progress	Tec 04	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
	ble, effective and efficient local government system	services	roads and storm water infrastructure	surfacing/paving block roads	all streets planned for upgrading from gravel to block paving by June 2023 at Zone S	ded from gravel to block paving by June 2023 at Zone S				upgrading of internal street							of the panel of consultants	ess report		
Basic service delivery	Responsible, accountable, reliable, effective	Improve access to basic services	To provide access to roads and	Upgrade gravel roads to surfacing/paving	Number of kilometers of storm water upgraded by June	0.5km of storm water upgraded by June	15	R50 000.00	0km	Appointment of contractor for upgrading	Specification submitted to SCM	Upgrading of internal street	0 (no progress)	Not Achieved	R00	Delays in BSC sitting	BSC to fast track finalization of the specification	Appointment letter and progress report	Tec 05	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Warned number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quarterly Expenditure	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
Basic service delivery	Responsive, accessible, sustainable, effective and efficient local government	Improve access to basic services	To provide access to roads and storm water infrastructure	Upgrade gravel roads to surfaced/paving block roads	Number of kilometers of internal street planned for upgrading from gravel to block paving by June 2023 and storm	2.5km of internal street upgraded from gravel to block paving by June 2023 at Mogo	9 & 11	R5 000 000.00 (own funding) and R7 000 000.00 (MIG)	0km	Upgrading of internal street progress 80% completion of construction in progress	Upgrading of internal street progress 90% completion of construction in progress	Achieved	R6,766,966.63	None	None	Progress report	Tec 06	% reported not stating the actual work done

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter				Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No.	PMS Review
										Project completion	Actual Performance	Project completion	Actual Performance									
	system				water control at Mogo to Moshongo village	to Moshongo access																
Basic service delivery	Responsiveness, accountability, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water infrastructure	Upgrade gravel roads to surfaced/paving block roads	Number of kilometers of internal street planned for upgrading from gravel to tar and storm water control at	1km of internal street upgraded from gravel to tar by June 2023 at Ditha bane ng village	19& 21	R22 400 000	0km	Appointment of contractor for upgrading of internal street	Project advertised as Turnkey project, advertisement was cancelled	Upgrading of internal street	Awaiting re-advertisement	Not Achieved	R00	Delays in procurement of service providers	Turnkey contractor to be appointed for implementation of the project.	Appointment letter and Progress report	Tec 07			

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/N/A	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance	Achieved						
Basic service delivery	Responsiveness, accountability, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water infrastructure	Upgrade gravel roads to surfaced/paving block roads	Number of kilometers of internal street planned for upgrading from gravel to tar and storm water control at Kliphuiel village	0.52 km of internal street upgraded from gravel to tar by June 2023 at Kliphuiel (phase 3)	01	R9 626 278.00	0km	Appointment of contractor for upgrading of internal street	Project advertised as Turnkey project	Upgrading of internal street	Awaiting appointment of the Contractor	Not achieved	R1, 309, 564.19	Delays in finalization of Contractor appointment due to price negotiations	Fast tracking the appointment of a Contractor.	Appointment letter and Progress report	Tec 08	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Experience	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water infrastructure	Upgrade gravel roads to surfaced/paving block roads	Number of kilometers of internal road planned for upgrading from gravel to tar by June 2023	2km of internal street upgraded from gravel to tar by June 2023	27	R14 554 466.00	0km	Appointment of contractor for upgrading of internal street	Project advertised as Turnkey project	Upgrading of internal street	Awaiting Contractor's appointment	Not achieved	R00	Delays in procurement of Contractor	Fast tracking the appointment of a Contractor.	Appointment letter and Progress report	Tec 09	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water infrastructure	Upgrading of gravel roads to surfaced/paving block roads	Number of kilometers of roads accessed	4.8km of accesses road upgraded from gravel to tar by June 2023 at Majja ne/M akaung/ Maka epea (Phase 2)	19 & 24	R7 678 535.00 Own funding and R4 965 857.00 MIG	1km	Appointment of contractor for upgrading of accesses road	Appointment of contractor with appointed contractor on the relocation of work with regards to pricing	Upgrading of accesses road	Awaiting appointment of contractor	Not Achieved	R40 5.50 1.87	Delays in finalization of the negotiations	Fast track appointment of a Contractor.	Appointment letter and Progress report	Tec 10	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to public facilities.	Development of public facilities (community halls, sport/recreation facilities, parks & wetlands, child care facilities, vehicles)	Number of wetland protected with Palisade fencing at Motlamedi	01 Wetland protected with Palisade fencing by June 2023 at Motlamedi	05	R50 000.00	0	Appointment of contractor for fencing of wetland	Site establishment and construction of palisade fencing	Not Achieved	R00	Delays in locating the tender document for amendment of fencing specification.	The SCM to fast track the locating of the Contractor's tender document.	Appointment letter and Progress report	Tec 11	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality of Evidence	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
				testing station, market stalls)														
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to public facilities.	Development of public facilities (community halls, sport/recreation facilities, parks & wet	Number of public facilities constructed at Lebo汪omo Civic Centre	01 public facility constructed by June 2023 at Lebo汪omo Civic Centre (Municipal Offices	17	R9 600 000	01	Appointment of contractor for construction of municipal office quarters	Construction of municipal office quarters	30% Complete, Construction in progress	Achieved	R3, 256, 634, 11	None	Appointment letter and Progress report	Tec 12	% reported not stating the actual work done

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Worked Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
Basic service delivery	Responsible, accountable, effective and efficient	Improve access to basic services	To provide access to public facilities.	Development of public facilities (community halls, sports/	Number of public facilities constructed at Lebo汪omo (VTS)	01 public facility constructed by June 2023 at Lebo汪omo	18	R12 000 000	0	Appointment of contractor for construction of VTS per	No progress - Bid was adjudicated	Construction of VTS per quarter	Awaiting advertisement of bid	Not Achieved	R00	Delays in re-advertisement of bid	SCM to fast-track re-advertisement.	Appointment letter and Progress report	Tec 13	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Worked number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	local government system			recreational facilities, parks & wetlands, child care facilities, vehicle testing station, market stalls)	grade A)	omo (VTS grade A)				quarter	Project completion Actual Performance	Project completion Actual Performance								
Basic service	Responsible, accessible, responsive	Improve access to basic	To provide access	Development of public	Number of public facilities	01 public facility	05	R2 000 000	0	Appointment of contractor	No progress	Construction of hall	Awaiting development	Not Achieved	R00	Insufficient staff within	PMU to fast track submission	Appointment letter	Tec 14	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Work Number	Budget	Baseline	First Quarter	Second Quarter	Achieved Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
delivery	untimely, ineffective and inefficient local government system	services	to public facilities.	facilities (community halls, sports/recreational facilities, parks and wetlands, child care facilities, vehicles testing station)	established at Madishiro village (Community Hall)	constructed by June 2023 at Madishiro village				actor for construction of hall per quarter	per quarter	nt of specification		PMU to develop specifications	sion of specific action to SCM	and Progress report		

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No.	PMS Review
				n, market stalls)						Project completion	Actual Performance	Project completion	Actual Performance							
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to public facilities.	Development of public facilities (community halls, sport/recreational facilities, parks and wet lands, child	Number of Hawk stalls constructed at Lebowakgomo CBD	15 Hawk stalls constructed by June 2023 at CBD	17	R2 000 000	0	Appointment of contractor for construction of Hawk stalls per quarter	No progress	Construction of Hawk stalls per quarter	Awaiting development of specification	Not Achieved	R00	Insufficient staff within PMU to develop specification	PMU to fast track submission of specific application to SCM	Appointment letter and Progress report	Tec 15	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Experience	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Basic service delivery	Responsive, accessible to basic services	Improve access to basic services	To provide access to public facilities.	Development of public facilities (community halls, sport/recreation facilities, vehicle testing station, market stalls)	Number of recreational facilities/es/stadium constructed at Lebo汪kg	1 public facility constructed by June 2023: Lebo汪kg mono Zone P	17	R5 000 000.00	01	Construction of the facility per quarter	No progress	Construction of the facility per quarter	Awaiting development of specification	Not Achieved	R00	Insufficient staff within PMU to develop specification	PMU to fast track submission of specific action to SCM	Progress report	Tec 16	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
	Immune system			Immunisation facilities, parks, child care facilities, vehicle testing station, market stalls)	Immunisation Zone P (stadium)	(stadium)														
Basic service delivery	Responsiveness, accountability, effective	Improve access to basic services	To provide access to energy and lighting	Provide Energy supply to all	Number of additional household connections planned for	150 household connections to electricity	19	R3 000,000	0	Appointment of contractor for electrification of	Project advertised as turnkey project	Electrification of household	Awaiting re-advertisement	Not Achieved	R00	Delays in procurement of service providers	SCM to fast track re-advertisement for a Turnkey	Appointment letter and Progress report	Tec 17	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Implementation	Actual Performance	Project Implementation	Actual Performance							
	and efficient local government system		g infrastructure in a cost-effective way	house holds	ction to electricity grid at Sedi mont hole village	city grid by end June 2023 at Sedi mont hole village				house holds	advert was cancelled						Contractor to be appointed for implementation of the project.			
Basic service delivery	Responsive, accountable, effective and efficient local government	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective	Provide Energy supply to all house holds	Number of additional house holds planned for connection to electricity grid at Motantany	110 house holds planned for connection to electricity grid by end June 2023 at Motantany	14	R2 000 000, 00 (IN EP)	0		Appointment of contractor for electrification of house holds	Project advertised as turnkey project- advertised was cancelled	Electrification of house holds	Awaiting re-advertisement	Not Achieved	R00	Delay in procurement of service providers	SCM to fast track re-advertisement for a Turnkey Contractor to be appointed for implementation	Appointment letter and Progress report	Tec 18

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	system		ve way		ane village	ntany ane village											n of the project.			
Basic service delivery	Responsiveness, accountability, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end June 2023 at Maku shwa neng village	80 households planned for connection to electricity grid by end June 2023 at Maku shwa neng village	07	R1 440 000, 00	0	Appointment of contractor for electrification of household	No progress in submission of design by the consultant due to none payment	Electrification of household	Delays in submission of design by the consultant due to none payment	Not Achieved	R94 729 99	Delays in submission of design by the consultant due to none payment as a result of no signed SLA	Letter of demand written to Consultant to submit the designs	Appointment letter and Progress report	Tec 19	
Basic service	Responsiveness, accountability, effective and efficient local government system	Improve access	To provide	Provide Energy	Number of additional	128 households planned	11	R2 304 000, 00	0	Appointment of contractor	No progress	Electrification of	Awaiting panel consumption	Not Achieved	R00	Awaiting project	SCM to fast track re-	Appointment letter	Tec 20	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
delivery	accessible, effective and efficient local government system	to basic services	access to energy and lighting infrastructure in a cost-effective way	supply to all households	households planned for connection to electricity grid by end June 2023 at Manai Leng village	ed for connection to electricity grid by end June 2023 at Manai Leng village				actor for electrification of households		households	tenant's appointment. Panel to be re-advertised			consultant appointment from the Panel to be re-advertised to develop project design and specifications	advertisement of the panel of consultants	and Progress report		
Basic service delivery	Responsive, accountable	Improve access to basic	To provide access to	Provide Energy supply	Number of additional household connections	11 household connections planned for connection	15	R1 400 000,00	0	Appointment of contractor for	No progress delay in submission	Electrification of households	Delays in submission of design	Not Achieved	R00	Delays in submission of design	Letter of demand written to	Appointment letter and Progress	Tec 21	

Key Performance Area	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Work Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
									Project	Actual Performance	Project	Actual Performance							
	ble, effective and efficient local government system	energy and lighting infrastructure in a cost-effective way	to supply all households	planned for connection to electricity grid by end June 2023 at Zone B	connection to electricity grid by end June 2023 at Zone B				electrification of households	completion of design by the consultant due to none payment	electrification of households	completion of design by the consultant due to none payment			ns by the consultant due to none payment as a result of no signed SLA	Consultant to submit the designs	ess report		
Basic service delivery	Responsible, accountable, effective and efficient local	To provide access to energy and lighting infrastructure in a	Provide Energy supply to all households	Number of additional household connections planned for connection to electricity grid by end June	200 households planned for connection to electricity grid by end June	20	R3 600,000,00	0	Appointment of contractor for electrification of households	Specification submitted to SCM	Electrification of households	Awaiting panel consultant's appointment. Panel to be re-advertised	Not Achieved	R00	Awaiting project consultant appointment from the Panel to be re-	SCM to fast track re-advertisement of the panel of consultants	Appointment letter and Progress report	Tec 22	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
	governance system		cost-effective way		at Lenting village	2023 at Lenting village										advised to develop project designs and specifications				
Basic service delivery	Responsiveness, accountability, effective and efficient local governance	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective manner	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end June 2023 at Mphahla	75 households planned for connection to electricity grid by end June 2023 at	28	R1 350 000,00	0	Appointment of contractor for electrification of household	Project advertised as turnkey project - advertisement was cancelled	Electrification of households	Awaiting panel consultant's appointment. Panel to be re-advertised	Not Achieved	R00	Awaiting project consultant's appointment from the Panel to be re-advertised	SCM to fast track re-advertisement of the panel of consultants	Appointment letter and Progress report	Tec 23	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	ent system		ve way		aneng village	Mphahlang village				Project Completion	Actual Performance	Project Completion	Actual Performance							
Basic service delivery	Responsible, accountable, effective and efficient local government	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective manner	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end June 2023 at Thame	40 households planned for connection to electricity grid by end June 2023 at Thame	19	R720 000,00	0	Appointment of contractor for electrification of households	No progress - project taken over by ESKOM	Electrification of households	Project taken over by Eskom	Not Achieved	R00	Project taken over by ESKOM	Budget to be reprioritized	Appointment letter and progress report	Tec 24	

Key Performance Area	Outcome	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Experience	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
									Project Completion	Actual Performance	Project Completion	Actual Performance							
	system	ve way		village	agane														
Basic service delivery	Responsive, accountable, effective and efficient local government system	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households planned for connection to electricity grid by end June 2023 at Makgoba village	Number of additional households planned for connection to electricity grid at Makgoba village	50 households planned for connection to electricity grid by end June 2023 at Makgoba village	27	R90 000.00	0	Appointment of contractor for electrification of households	No progress-Bid was none responsive	Electrification of households	Awaiting panel consultant's appointment. Panel to be re-advertised	Not Achieved	R00	Awaiting project consultant appointment from the Panel to be re-advertised to develop project designs and specifications	SCM to fast track re-advertisement of the panel of consultants	Appointment letter and Progress report	Tec 25	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end June 2023 at Matjati village	150 households planned for connection to electricity grid	12	R2 700 000,00	0	Appointment of contractor for electrification of households	Turnkey contracting appointed and site handed over	Electrification of households	Designs submitted to Eskom for approval	Achieved	R00	None	None	Appointment letter and Progress report	Tec 26	
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end June 2023 at Matjati village	60 households planned	29	R1 080 000,00	0	Appointment of contractor	No progress - awaiting	Electrification of	Awaiting network	Not Achieved	R00	Delays in capacity	Project consultant to continue	Appointment letter	Tec 27	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No.	PMS Review
Delivery	untangle, effective and efficient local government system	services	supply and lighting infrastructure in a cost-effective way	supply to all households	households planned for connection to electricity grid by end June 2023 at Dublin village	80 households planned for connection to electricity grid by end				actor for electrification of household	ing network capacity confirmed by ESKOM	households	capacitor confirmed by ESKOM	confirmation by ESKOM hindering procurement of a contractor.	engage with ESKOM.	and Progress report		
Basic service delivery	Responsible, accountable, effective and efficient	Improve access to basic services	To provide access to energy and lighting infrastructure	Provide Energy supply to all households	Number of additional households planned for connection to electricity city	80 households planned for connection to electricity city by end	03	R1 440,000	0	Appointment of contractor for electrification of household	No progress-Bid was none responsive	Electrification of household	Awaiting panel consultant's appointment. Panel to be re-advertised	Awaiting project consultant appointment from the Panel to be	SCM to fast track re-advertisement of the panel of consultants	Appointment letter and Progress report	Tec 28	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Work Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
Basic service delivery	Responsible, accountable, effective and efficient local government	Improve access to basic services	To provide access to energy and lighting, infrastructure in a cost-	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at	50 households planned for connection to electricity grid by June 2023	25	R900 000,00	0	Appointment of contractor for electrification of household	No progress - Bid was none responsive	Electrification of household	Awaiting panel consultant's appointment. Panel to be re-advertised	Not Achieved	R00	re-advertised to develop project designs and specifications	SCM to fast track re-advertisement of the panel of consultants	Appointment letter and Progress report	Tec 29	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved of	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No.	PMS Review
Basic service delivery	Responsible, accountable, effective and efficient local government	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective manner	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end of June 2023 at Madilane	20 households planned for connection to electricity grid by end of June 2023 at Madilane	24	R360 000	0	Appointment of contractor for electrification of households	No progress - Bid was none responsive	Electrification of households	Awaiting panel consultant's appointment. Panel to be re-advertised	Not Achieved	R00	Awaiting project consultant's appointment from the Panel to be re-advertised to	Tec 30	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Worked number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Experience	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance	Achieved						
Basic service delivery	Responsible, accountable, effective and efficient local government	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Tjiane village	85 households planned for connection to electricity grid by end June 2023 at Tjiane village	30	R1 530 000.00	0	Appointment of contractor for electrification of household	No progress - Bid was none responsive	Electrification of household	Awaiting panel consultant appointment. Panel to be re-advertised	Not Achieved	R00	Awaiting project consultant appointment from the Panel to be re-advertised to develop	SCM to fast track re-advertisement of the panel of consultants	Appointment letter and Progress report	Tec 31	

Key Performance Area	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No.	PMS Review
									Project	Actual Performance	Project	Actual Performance							
system															project designs and specifications				
Basic service delivery	Responsible, accountable, effective and efficient local government system	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end June 2023 at Majja ne village	80 households planned for connection to electricity grid by end June 2023 at Majja ne village	24	R1 440 000.00	0	Appointment of contractor for electrification of household	No progress delay in submission of designs by the consultant	Electrification of household	Awaiting panel consultant appointment. Panel to be re-advertised	Not Achieved	R00	Awaiting project consultant appointment from the Panel to be re-advertised to develop project	SCM to fast track re-advertisement of the panel of consultants	Appointment letter and Progress report	Tec 32	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No:	PMS Review
										Project completion	Actual Performance	Project completion	Actual Performance							
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end June 2023 at Mshongville village	110 households planned for connection to electricity grid by end June 2023 at Mshongville village	11	R1 980 000.00	0	Appointment of contractor for electrification of households	No progress-project taken over by ESKOM	Electrification of households	Project taken over by ESKOM	Not Achieved	R00	Project taken over by ESKOM	Budget to be reprioritized	Appointment letter and Progress report	Tec 33	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance					
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional household connections planned for electricity connection to city grid by end June 2023 at Kliphuvel village	25 households planned for connection to electricity grid by end June 2023 at Kliphuvel village	01	R450 000.00	0	Appointment of contractor for electrification of household	Electrification of households	Delay in submission of designs by the consultant due to none payment	R00	Delay in submission of designs by the consultant due to none payment as a result of no signed SLA.	Letter of demand written to the Consultant to submit the designs	Appointment letter and Progress report	Tec 34	
Basic service delivery	Responsible, accountable, effective	Improve access to basic services	To provide access to energy and	Provide Energy supply to all	Number of additional household connections	39 households planned for connection to	04	R702 000.00	0	Appointment of contractor for electrification	Electrification of household	Waiting panel consultant's appointment.	R00	Awaiting project consultant appointment	SCM to fast track re-advertisement of the panel	Appointment letter and Progress report	Tec 35	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No.	PMS Review
	Time and efficient local government system		Lighting infrastructure in a cost-effective way	Households	Planned for connection to electricity grid at Mapatjaken village	Electricity grid by end June 2023 at Mapatjaken village				Project completion	Actual Performance	Project completion	Actual Performance	Achieved		Not from the Panel to be re-advertised to develop project designs and specifications	of consultants			
Basic service delivery	Responsiveness, accountability, effective and	Improve access to basic services	To provide access to energy and lighting	Provide Energy supply to all	Number of additional households planned for connection	250 households planned for connection to electricity	14	R2 500 000.00 (own funding)	0	Appointment of contractor for electrification of	Project advertised as turnkey project advertised	Electrification of household	Awaiting re-advertisement	Not Achieved	R00	Delays in procurement of service providers	Turnkey contractor to be appointed for implementation	Appointment letter and progress report	Tec 36	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No.	PMS Review
	efficient local government system		infrastructure in a cost-effective way	house holds	to electricity grid at Motantanyane village	grid by end June 2023 at Motantanyane village				house holds	Actual Performance	Project	Actual Performance	Achieved			n of the project.			
Basic service delivery	Responsive, accessible, reliable, effective and efficient local government	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective	Provide Energy supply to all house holds	Number of additional house holds planned for connection to electricity grid by end June 2023 at Mogo to	100 house holds planned for connection to electricity grid by end June 2023 at Mogo to	09	R1 800 000.00	0	Appointment of contractor for electrification of house holds	No progression - Bid was none responsive	Electrification of house holds	Awaiting panel consultant's appointment. Panel to be re-advertised	Not Achieved	R00	Awaiting project consultant's appointment from the Panel to be re-advertised to develop	SCM to fast track re-advertisement of the panel of consultants	Appointment letter and Progress report	Tec 37	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance	Achieved						
Basic service delivery	Responsive, accessible, sustainable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end June 2023 at Makgophong village	110 households planned for connection to electricity grid by end June 2023 at Makgophong	01	R1 980 000.00	0	Appointment of contractor for electrification of household	No progress - Bid was none responsive	Electrification of household	Awaiting panel consultant appointment. Panel to be re-advertised	Not Achieved	R00	Awaiting project consultant appointment from the Panel to be re-advertised to develop project	SCM to fast track re-advertisement of the panel of consultants	Appointment letter and Progress report	Tec 38	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Work Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance							
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end June 2023 at Mahlatjane village	109 households planned for connection to electricity grid by end June 2023 at Mahlatjane village	28	R1 962 000.00	0	Appointment of contractor for electrification of households	No progress - Bid was none responsive	Electrification of households	Awaiting panel consultant's appointment. Panel to be re-advertised	Not Achieved	R00	Awaiting project consultant's appointment from the Panel to be re-advertised to develop project design	Tec 39	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Worked number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households to electrify the city grid by end June 2023	Number of additional households planned for connection to electricity city grid by end June 2023	100 households planned for connection to electricity city grid by end June 2023	06	R1 800 000.00	0	Appointment of contractor for electrification of households	70% completion	Electrification of households	70% Complete	Expenditure variance due to contractor abandoning site	Contractor was instructed to resume work on site, failure to do so will result in contractual remedial action	Appointment letter and Progress report	Tec 40	% reported not stating the actual work done

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Work Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Basic service delivery	Responsiveness, accountability, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid by end June 2023 at Matimbe village	35 households planned for connection to electricity grid by end June 2023 at Matimbe village	24	R630 000.00	0	Appointment of contractor for electrification of households	No progress - Bid was none responsive	Electrification of households	Awaiting panel consultant's appointment	Not Achieved	R00	Awaiting project consultant appointment from the Panel to be re-advertised to monitor or implementation of the project	SCM to fast track re-advertisement of the panel of consultants	Appointment letter and Progress report	Tec 41	
Basic service	Responsiveness, accountability	Improve access to basic services	To provide access to energy	Provide Energy	Number of additional households planned for connection to electricity grid by end June 2023 at Matimbe village	304 households planned	17	R6080 000.00	0	Appointment of contractor	No progress	Electrification of	Awaiting panel consultant	Not Achieved	R00	Awaiting project	SCM to fast track re-	Appointment letter	Tec 42	

Key Performance Area	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter			Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
									Project	Actual Performance		Project	Actual Performance							
delivery	services	supply and lighting infrastructure in a cost-effective way	supply to all households	households planned for connection to electricity grid by end June 2023 at Unit H	ed for connection to electricity grid by end June 2023 at Unit H				actor for electrification of house holds		house holds	Itant's appointment. Panel to be re-advertised				consultant appointment from the Panel to be re-advertised to develop project designs and specifications	advertisement of the panel of consultants	and Progress report		
Basic service delivery	Improve access to basic services	To provide access to	Provide public lighting	Number of high mast lights planned	01 high mast light planned for	01	R37 500.00	0	Appointment of contractor for	No progress	Electrification of house holds	Awaiting panel consultant's approval	Not Achieved	R00		Awaiting project consultant	SCM to fast track re-advertisement	Appointment letter and Progress	Tec 43	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
	ble, effective and efficient local government system	services	energy and lighting infrastructure in a cost-effective way	through construction of high mast lights	ed for erection at Gasele village	erection by June 2023 at Gasele village				erection of high mast light							of the panel of consultants	ess report		
Basic service delivery	Responsible, accountable, effective	Improve access to basic services	To provide access to energy and	Provide public lighting through	Number of high mast lights planned for erection	01 high mast light planned for erection by	04	R37 500.00	0	Appointment of contractor for erection of	No progress	Electrification of house holds	Awaiting panel consultant's appointment.	Not Achieved	R00	Awaiting project consultant appointment	SCM to fast track re-advertisement of the panel	Appointment letter and Progress report	Tec 44	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Work Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
	time and efficient local government system		lighting infrastructure in a cost-effective way	construction of high mast lights	on at Magatle/Matjakeng	June 2023 at Magatle/Matjakeng				Project completion	Actual Performance	Project completion	Actual Performance			nt from the Panel to be re-advertised to develop project designs and specifications	of consultants			
Basic service delivery	Responsive, accountable, reliable, effective and	Improve access to basic services	To provide access to energy and lighting	Provide public lighting through construction	Number of high mast lights planned for erection at	01 high mast light planned for erection by June 2023	18	R37 500.00	0	Appointment of contractor for erection of high	Contractor appointed and site handed over	Electrification of house holds	0 electrified house holds	Not Achieved	R00	Omitted from appointed contractor's scope	Variation order to be requested to include it on the scope.	Appointment letter and Progress report	Tec 45	

Key Performance Area	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter				Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
									Project Completion	Actual Performance	Project Completion	Actual Performance									
	efficient local government system	infrastructure in a cost-effective way	of high mast lights	Zone A	at zone A				mast light												
Basic service delivery	Responsible, accessible, untainted, effective and efficient local government	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Lebo汪omo cemetery	01 high mast light planned for erection by June 2023 at Lebo汪omo cemetery	17	R375 000.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of house holds	0 electrified house holds	Not Achieved	R00	Omitted from appointed contractor's scope	Variation order to be requested to include it on the scope.	Appointment letter and Progress report	Tec 46			

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Sepanudi	01 high mast light planned for erection by June 2023 at Sepanudi	13	R37 500 0.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of households	Awaiting Contractor's submission of ESKOM approved designs	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter to be submitted to the Contractor	Appointment letter and Progress report	Tec 47	Mitigation measure not time bound
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Sepanudi	01 high mast light planned for erection by June 2023 at Sepanudi	10	R37 500 0.00	0	Appointment of contractor	Contractor appointed	Electrification of households	Awaiting Contractor's submission of ESKOM approved designs	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter	Appointment letter	Tec 48	Mitigation measure

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Delivery	untimely, effective and efficient local government system	services	to energise and lighting infrastructure in a cost-effective way	through construction of high mast lights	lights planned for erection at Sekgweng	planned for erection by June 2023 at Sekgweng				Project completion	Actual Performance	Project completion	Actual Performance	Achieved		the Contractor	terminate letter to be submitted to the Contractor	and Progress report		not time bound
Basic service delivery	Responsive, accountable, effective and efficient local	Improve access to basic services	To provide access to energy and lighting infrastructure in a	Provide public lighting through construction of high	Number of high mast lights planned for erection at Dublin/Maleng/neng/	01 high mast light planned for erection by June 2023 at Dublin/Mal	29	R37 500 0.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of household	Awaiting Contractor's submission of ESK OM approved	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter to be submitted to the Contractor	Appointment letter and Progress report	Tec 49	Mitigation measure not time bound

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/N of Achieved	Quality Expect enditure	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/ Verification No:	PMS Review
	governent system		cost-effective way	mast lights	Motsane	akabang/Motsane					Project Performance	Project Performance	Awaiting Contractor submission of ESKOM approved designs	Not Achieved						
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Motanyane	01 high mast light planned for erection by June 2023 at Motanyane	14	R37 500.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of household holds	Awaiting Contractor submission of ESKOM approved designs	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter to be submitted to the Contractor	Appointment letter and Progress report	Tec 50	Mitigation measure not time bound

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Basic service delivery	Responsible, accountable, reliable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Kgwa Mkgwapa	01 high mast light planned for erection by June 2023 at Kgwa Mkgwapa	01	R375 000.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of households	Awaiting Contractor's submission of ESKOM approved designs	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter to be submitted to the Contractor	Appointment letter and Progress report	Tec 51	Mitigation measure not time bounded
Basic service delivery	Responsible, accountable, reliable, effective	Improve access to basic services	To provide access to energy and lighting	Provide public lighting through construction	Number of high mast lights planned for erection at	01 high mast light planned for erection by June	03	R375 000.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of households	Awaiting Contractor's submission of ESKOM approved designs	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter to be submitted to	Appointment letter and Progress report	Tec 52	Mitigation measure not time bounded

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Work Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
	and efficient local government system		g infrastructure in a cost-effective way	uction of high mast lights	Gedroogte	2023 at Gedroogte				Project Implementation Performance	Actual Performance	Project Implementation Performance	Actual Performance	OM approved designs			the Contractor			
Basic service delivery	Responsible, accountable, effective and efficient local government	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Seruleng	01 high mast light planned for erection by June 2023 at Seruleng	02	R37 500.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of household	Awaiting Contractor's submission of ESKOM approved designs	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter submitted to the Contractor	Appointment letter and Progress report	Tec 53	Mitigation measure not time bound

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/N/A	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Basic service delivery	System	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection on at Seruleng	01 high mast light planned for erection by June 2023 at Maku rung/Ditha bane ng	21	R37 500 0.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of household	Awaiting Contractor's submission of ESKOM approved designs	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter to be submitted to the Contractor	Appointment letter and Progress report	Tec 54	Mitigation measure not time bound
Basic service delivery	System	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection on at Seruleng	01 high mast light planned for erection by June 2023 at Maku rung/Ditha bane ng	30	R37 500 0.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of household	Awaiting Contractor's submission of ESKOM approved designs	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter to be submitted to the Contractor	Appointment letter and Progress report	Tec 55	Mitigation measure not time bound

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
delivery	untainted, effective and efficient local government system	services	to energise and lightening infrastructure in a cost-effective way	through construction of high mast lights	lights planned for erection at Tjiane	planned for erection by June 2023 at Tjiane				actor for erection of high mast light	and site handed over	Project Implementation Performance	Actual Performance	Achieved		the Contractor	terminate letter to be submitted to the Contractor	and Progress report		not time bound
Basic service delivery	Responsive, accountable, effective and efficient local	Improve access to basic services	To provide access to energise and lightening infrastructure in a	Provide public lighting through construction of high	Number of high mast lights planned for erection at Morotse	01 high mast light planned for erection by June 2023 at Morotse	20	R37 500 0.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of household	Awaiting Contractor's submission of ESKOM approved	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter to be submitted to the Contractor	Appointment letter and Progress report	Tec 56	Mitigation measure not time bound

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Experience	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance	Achieved						
Basic service delivery	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Male mang village	01 high mast light planned for erection by June 2023 at Male mang village	26	R37 500.00	0	Appointment of contractor for erection of high mast light	Contractor appointed and site handed over	Electrification of households	Awaiting Contractor's submission of ESKOM approved designs	Not Achieved	R00	Non-performance by the Contractor	Notice of Intention to terminate letter to be submitted to the Contractor	Appointment letter and Progress report	Tec 58	Mitigation measure not time bound
Basic service delivery	Responsible, accountable, effective	Improve access to basic services	To provide access to roads and storm	Upgrade gravel roads to surfaced/paving	Number of kilometers of storm water constructed	0.5km of storm water constructed by June 2023	08	R2 400.00	0km	Appointment of contractor for upgrading of	Application for registration on MIG funding	Upgrading of internal street	Scope misalignment and Insufficient	Not Achieved	R00	3km road and storm water control to be	Budget to be aligned with require scope of work	Appointment letter and Progress report	Tec 59	Reason for variance and mitigation measure

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
	and efficient local government system		water infrastructure	block roads	at Mathi bela village	at Mathi bela village				intermal street				budget		constructed				not addressing the root cause for none performance
Basic Service Delivery and Infrastructure Development	Responsible, accountable, effective and efficient local government	Improve access to basic services	To improve access to waste management services	Provision of waste collection and disposal services in urban and rural	Number of quarterly reports completed on weekly waste collection services provided	Complete quarterly reports on weekly waste collection services provided by June	who le municipality	R00	08	Complete quarterly report on weekly waste collection services provided per	01 report on weekly waste collection services completed	Complete quarterly report on weekly waste collection services provided per	01 report on weekly waste collection services completed	Not achieved	R00	Skip bins not collected in December to truck breakdown	Fast track repairs Appointment service provider to deal with backlog	Quarterly Reports	Com 01	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expenditure	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
	system			areas	ed within municipal jurisdiction	2023 within municipal jurisdiction				Project	Actual Performance	Project	Actual Performance							
Basic Service Delivery and Infrastructure Development	Responsive, accessible, reliable, effective and efficient local government system	Improve access to basic services	To improve access to waste management services	Provision of waste collection and disposal services in urban and rural areas	Number of reports completed on management of waste disposal sites	04 reports on management of waste disposal sites per annum (Land fill and Waste Trans	who the municipality	R00	04	Complete 01 report on waste disposal sites on a quarterly basis	01 report on waste disposal sites completed	Complete 01 report on waste disposal sites on a quarterly basis	01 report on waste disposal sites completed	Achieved	R00	None	None	Quarterly Reports	Com 02	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
Basic Service Delivery and Infrastructure Development	Responsible, accountable, effective and efficient local government system	Improve access to basic services	To improve access to waste management services	Provision of waste collection and disposal services in urban and rural areas	Number of reports completed on management of illegal dumps within the municipality per annum	04 reports completed on management of illegal dumps within the municipality per annum	whole municipality	R00	04	Completion of reports on illegal dumping on a quarterly basis	01 report on illegal dumping completed	Completion of reports on illegal dumping on a quarterly basis	01 report on illegal dumping completed	Achieved	R00	None	None	Quarterly Reports	Com 03	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
Basic Service Delivery and Infrastructure Development	Responsible, accountable, reliable, effective and efficient local government system	Improve access to basic services	To ensure public safety on the road.	Enforcement of road traffic laws and promotion of public road safety	Number of reports completed on law enforcement compliance	05 law enforcement reports completed on operations of By-Laws and National Road Traffic Act conducted per annum	who the municipality	R00	0	Completion 01 report on enforcement of National Road Traffic Act and Municipal By-Laws operational per quarter	Actual Performance 01 report on enforcement of National Road Traffic Act and Municipal By-Laws operational completed	Projection Performance	Actual Performance 02 report on enforcement of National Road Traffic Act and Municipal By-Laws operational completed	Achieved	R00	None	None	Quarterly reports	Com 04	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expenditure	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
Basic Service Delivery and Infrastructure Development	Responsive, accessible, sustainable, effective and efficient local government system	Improve access to basic services	To ensure public safety on the road.	Provision of license services for drivers and vehicles	Number of licensing services reported completed	Q4 licensing services reported completed per annum	who the municipality	R00	Q4	Completion of report on licensing services per quarter	Completion of report on licensing services completed	Completion of report on licensing services completed	Completion of report on licensing services completed	Achieved	R00	None	None	Quarterly reports	Com 05	
Basic Service Delivery and Infrastructure	Responsive, accessible, sustainable, effective	Improve access to basic services	To ensure access to free basic services	Provision of Free Basic Services	Number of Indigents registered completed	Q1 indigent register completed	who the municipality	R00	Q1	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Copy of approved indigents register and	Com 06	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
Development	Five and efficient local government system		services	indigenous households	led and approved by Council	and approved by council per annum												Council resolution		
Basic Service Delivery and Infrastructure Development	Responsive, accessible, sustainable, effective and efficient local government	Improve access to basic services	Promote social cohesion and nation building	Coordination of sport, arts and culture activities	Number of quarterly reports on sport, arts and culture activities	04 quarterly reports on sport, arts and culture activities coordinated	who le municipality	R00	0	Complete 01 quarterly report on sport, arts and culture activities	01 report on sport, arts and culture activities completed	Complete 01 quarterly report on sport, arts and culture activities	01 report on sport, arts and culture activities completed	Achieved	R00	None	None	Progress Report	Com 07	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter	Second Quarter	Achieved/N of Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	ent system				coordinated	per annum												
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To ensure environmental compliance and protection	Promotion and enforcement of environmental compliance and legislative actions compliance	Number of quarterly reports on environmental compliance inspections conducted	Complete 04 quarterly reports on environmental compliance inspections conducted per annum	who le municipality	R00	04	Complete 01 quarterly report on environmental compliance inspections completed	Complete 01 quarterly report on environmental compliance inspections completed	Achieved	R00	None	None	Quarterly reports	Com 08	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not	Quality	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance					
Basic Service Delivery and Infrastructure Development	Responsive, accessible, sustainable, effective and efficient local government system	Improve access to basic services	To ensure environmental compliance and protection	Promotion and enforcement of environmental compliance	Number of Environmental Management Plan reviewed and approved by Council	01 Environmental Management Plan reviewed and approved by Council by June 2023	who led municipality	R00	0	n/a	n/a	n/a	n/a	None	None	Environmental Management Plan and Council Resolution	Com 09	
Basic Service Delivery and Infrastructure	Responsive, accessible, sustainable, effective and efficient local government system	Improve access to basic services	To ensure environmental compliance	Promotion and enforcement of environmental compliance	Number of quarterly reports on	Completion of quarterly reports on	who led municipality	R00	04	Completion of quarterly reports on	Completion of quarterly reports on	Not achieved	R00	Lack of Personnel	Awaiting corporate appointment horticulturist.	Quarterly reports	Com 10	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter			Second Quarter		Achieved/Not Achieved	Quality Expected	Reasons for Variance	Mitigation Measures	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance	Project	Actual Performance						
Infrastructure Development	effective and efficient local government system		compliance and protection	environmental legislation compliance	maintenance of parks and open spaces	maintenance of parks and open spaces per annum				maintenance of parks and open spaces	parks and open spaces per quarter	maintenance of parks and open spaces	maintenance of parks and open spaces	parks completed.							
Basic Service Delivery and Infrastructure Development	Responsive, accessible, reliable, effective and efficient local government	Improve access to basic services	To provide access to community, sports, recreation and cultural child care	Provision of maintenance and management of service to social care	Number of quarterly reports on maintenance and management of social	Complete 04 quarterly reports on maintenance and management of social	who the municipality	R00	04	Complete 01 quarterly report on maintenance and management of social facilities	Complete 01 quarterly report on maintenance and management of social facilities	Complete 01 quarterly report on maintenance and management of social facilities	Complete 01 quarterly report on maintenance and management of social facilities	01 quarterly report on maintenance and management of social facilities	Achieved	R00	None	None	Quarterly reports	Com 11	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	ent system		facilities	facilities	facilities	es per annum				es per quarter	es per quarter							
Local Economic Development	Responsible, accountable, effective and efficient Local Government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate creation of jobs through Community Work Programme	Number of quarterly reports compiled on CWP jobs creation	Compile quarterly reports on CWP job creation per annum	whole municipality	R00	04	Compile quarterly reports on CWP job creation per quarter	Compile quarterly reports on CWP job creation per quarter	Achieved	R00	None	None	Reports	Pled 01	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance					
Local Economic Development	Responsible, accountable, effective and efficient Local Government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes and job creation programmes	Number of existing SMM Es provided with technical support by June 2023	05 existing SMM Es provided with technical support by June 2023	who le municipality	R00	04	02 existing SMM Es provided with technical support by end of September 2022	01 existing SMM Es provided with technical support by end of December 2022	Achieved	R00	There was high number of external stakeholders hold programmes which led to an increasing assistance to SMM Es	None	Reports	Pled 02	
Local Economic Development	Responsible, accountable, effective and efficient Local Government system	Implement community work	Promote shared economic growth and job creation	Coordinate business support	Number of newly established SMM Es	05 newly established SMM Es	who le municipality	R00	04	02 newly established SMM Es	01 newly established SMM Es	Achieved	R00	There was high number of external	None	Reports	Pled 03	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance					
	able, effective and efficient Local Government system	programme and cooperatives support	micro growth and job creation	rt, tourism development and job creation programmes	SMM Es provided with technical support by June 2023	Es provided with technical support by June 2023				Es provided with technical support by end of September 2022	Es provided with technical support by end of December 2022			nal stakeholders programmes which led to an increasing assistance to SMM Es during first quarter				
Local Economic Development	Responsible, accountable, effective	Implement community work programme	Promote shared economic growth	Coordinate business support, tourism	Number of SMM Es information	01 SMM Es information sharin	who le municipality	R00	01	01 SMM Es information sharin	01 SMM Es information sharin	n/a	n/a	Not projected for mid-year perform	R00	Repor ts	Pled 04	

Key Performance Area	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	tive and efficient Local Government system	h and job creation	m development and job creation programmes	sharing sessions provided per annum	g sessions provided per annum				g sessions provided per annum	g sessions provided	Projection	Actual Performance	man						
Local Economic Development	Responsible, accountable, effective and efficient Local Government	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation	Number of local tourism indicators by June 2023	01 local tourism indicators conducted by June 2023	who le municipality	R00	01	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Reports	Pled 05	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	Immigrant system			on programmes						Project completion	Actual Performance	Project completion	Actual Performance							
Local Economic Development	Responsible, accountable, effective and efficient Local Government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of local tourism exhibitions by June 2023	01 local tourism exhibitions conducted by June 2023	who le municipality	R00	01	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Reports	Pled 06	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
Local Economic Development	Responsible, accountable, effective and efficient Local Government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of land summits held by second quarter	01 land summit held by second quarter	who le municipality	R00	01	n/a	n/a	01 land summit held by second quarter	0 land summit held	Not Achieved	R00	The programme was suspended due to directives still awaited from the Office of the Mayor	Office of the Mayor to finalize on directive by end of third quarter	Reports	Pled 07	
Local Economic Development	Responsible, accountable, effective	Implement community work programme	Promote shared economic growth	Coordinate business support, tourism	Number of investment or conference held	01 investment or conference held by	who le municipality	R00	01	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Reports	Pled 08	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	five and efficient Local Government system	and cooperatives support	hand job creation	development and job creation programmes	by third quarter	third quarter				Project completion	Project completion	Actual performance	manoe					
Local Economic Development	Responsible, accountable, effective and efficient Local Government	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation	Number of reports on business registration completed per annum	02 reports on business registration support completed per annum	who led municipality	R00	01	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	Reports	Pled 09	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
	Implement system			on programmes		annum														
Local Economic Development	Responsible, accountable, effective and efficient Local Government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of LED clusters forum held per annum	04 LED clusters forum held per annum	who le municipality	R00	01	01 LED clusters forum held per annum	01 LED clusters forum held per annum	01 LED clusters forum held per annum	01 LED clusters forum held per annum	Achieved	R00	None	None	Reports	Pled 10	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Local Economic Development	Responsible, accountable, effective and efficient Local Government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of LED municipal forums held per annum	01 LED forum municipal held per annum	who le municipal ality	R00	01	n/a	n/a	01 LED forum municipal held per annum	0 LED forum municipal held	Not Achieved	R00	The forum could not be held due to none finalization of cluster forum	The forum will be held during fourth quarter and the target will be revised during SDBIP review.	Reports	Pled 11	
Local Economic Development	Responsible, accountable, effective	Implement community work programme	Promote shared economic growth	Coordinate business support, tourism	Number of Lebo汪omo CBD Hawk	01 Lebo汪omo CBD hawkers	who le municipal ality	R00	01	n/a	n/a	n/a	n/a	Not projected for mid-year perform	R00	None	None	Copy of plan and council resolution	Pled 12	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/N of Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/ Verification No.	PMS Review
	and cooperative Local Government system	and cooperatives support	hand job creation	development and job creation programmes	ers livelihood relocation and restoration plan approved by Council by June 2023	livelihood relocation and restoration plan approved by council by June 2023					Projection	Actual Performance	Projection	Actual Performance	management					
Spatial Rationale	Responsiveness, accountability, effective and	Actions supportive to human settlement outcomes	To guide, monitor and control spatial	Promote and enforce proper land uses within	Number of reports completed on prevention of	4 reports on prevention of illegal land invasion	who le municipality	R00	04	Completion of report on illegal land invasion	01 report on illegal land invasion	Completion of report on illegal land invasion	01 report on illegal land invasion	Achieved	R00	None	None	Reports	Pled 13	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance					
	efficient Local Government system		planning, land use management and development within the municipality	the municipal area	illegal land invasion within Lebo汪omo towns hip	on completed (lebo汪omo towns hip) per annum				(lebo汪omo towns hip) per quarter	(lebo汪omo towns hip) per quarter							
Spatial Rationale	Responsible, accountable, effective and efficient	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning	Amenities and formalization of existing settlement	Number of properties surveyed by June 2023	2000 properties surveyed by June 2023	whole municipality	R00	0km	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	Reports	Pled 14	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Projection	Actual Performance	Projection	Actual Performance							
	ent Local government system		ng, land use management and development within the municipality	ments																
Spatial Rationale	Responsibilities, accountability, effectiveness and efficiency	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning.	Monitor, regulate and control buildings	Number of buildings inspected conducted	96 buildings inspected conducted per annum	who le municipality	R00	52	24 buildings inspected conducted per quarter	21 buildings inspected conducted	24 buildings inspected conducted per quarter	24 buildings inspected conducted	Not Achieved	R00	Target was not achieved due to shortage of personnel	The position of building inspector to be prioritized and filled by end of third quarter	Reports	Pled 15	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	Local government system		land use management and development within the municipality	construction						Project completion	Actual Performance	Project completion	Actual Performance	within the unit				
Spatial Rationale	Responsiveness, accountability, effective and efficient Local	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning, land	Monitor, regulate and control building constructions	Number of Buildings Controlled Policies developed and approved	01 Building Control Policy developed and approved by	who led municipality	R00	0	Development of one draft building control policy	Submission of one draft building control policy to internal	0 draft building control policy to internal stakeholder	R00	The policy must be revised in line with National Building regulation	The policy to be finalized by end of Fourth quarter	Draft policy and E-mail send to stakeholders	Pled 16	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
	Improve governance system		use management and development within the municipality		led by Council	Council by June 2023				Project Completion		Project Completion		Achieved						
										n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Copy of certified Valuation roll	Pled 17	
Spatial Rationale	Responsible, accountable, effective and efficient Local	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning, land	Provide real estate property management for the Municipality	Number of settlement valuation roll completed and approved	01 supplymentary valuation roll completed and approved	who led municipality	R2 000 000.00	01	n/a	n/a	n/a	n/a							

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
	Improve government system		use management and development within the municipality		led by Council	by Council annum														
Spatial Rationale	Responsible, accountable, effective and efficient Local	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning, land	Provide real estate property management for the Municipality	Number of newly acquired properties registered in municipality	200 newly acquired properties registered in municipality's	15,16,17 & 18	R1 302 726.22	115	n/a	n/a	200 newly acquired properties registered in municipality	0 newly acquired properties registered in municipality	Not achieved	R00	The instruction letter was issued to conveyancer for registration of newly	Follow ups to be done with the department of CoGHS TA for the conveyancer to proceed	Deeds searching report	Pled 18	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expenditure	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
	Government system		use management and development within the municipality		ipality name	name by June 2023						's name	's name			acquired properties for Unit R	d with the registration newly acquired properties			
Municipal institutional development and transformation	Responsible, accountable, effective and efficient local	Improve municipal financial and administrative capability	To provide strategic management support to the	Provide strategic and integrated development planning	Number of IDPs reviewed and approved by Council	01 Compiled IDP approved by Council by 31 May 2023	who led municipality	R2 079 930.60	01	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Copy of reviewed IDP and Council resolution	Pled 19	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance							
	governance system		Municipality	services to council																
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local governance system	Improve municipal financial and administrative capability	To provide strategic management services to municipality	Provide performance management system to municipality	Number of SDBIP developed and approved by the Mayor within 28 days after approval of IDP and Budget	01 SDBIP approved and signed by the Mayor within 28 days after approval of IDP and Budget	who led municipality	R00	01	01 SDBIP approved and signed by the Mayor within 28 days after approval of IDP and Budget	01 SDBIP approved and signed	n/a	n/a	Achieved	R00	None	None	Signed SDBIP	Pled 20	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Municipal institutional development and transformation	Responsible, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipality	Number of SDBIP reviewed and approved by Council.	01 SDBIP reviewed and approved by Council by end of February 2023.	who le municipality	R00	01	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Signed revised SDBIP	Pled 21	
Municipal institutional development and transformation	Responsible, accountable, effective and efficient	Improve municipal financial and administrative capability	To provide strategic management support to	Provide performance management services to	Number of Annual Performance Report compiled and submitted to	01 Annual Performance Report compiled	who le municipality	R00	01	01 Annual Performance Report completed	n/a	n/a	n/a	Achieved	R00	None	None	Copy of Draft Annual Performance Report	Pled 22	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	ent local government system		the Municipality	municipality	Auditor General	and submitted to AG by 31 August 2022				led and submitted to AG by 31 August 2022	Actual Performance	Actual Performance						
Municipal Institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipality	Number of Annual Reports prepared and approved by Council.	01 Annual Report prepared and approved by council by 31 January 2023.	who le municipality	R00	01	n/a	n/a	Not projected for mid-year performance	R00	None	None	Copy of Approved Annual Report and Council Resolution	Pled 23	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quarterly Expenditure	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance					
Municipal institutional development and transformation	Responsible, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipal ipality	Number of Quarterly Performance Reports completed and submitted to Council	4 Quarterly Performance Reports completed and submitted to Council	who le municipality	R00	04	Completion and submission of quarterly performance reports to council per quarter	Completion and submission of quarterly performance reports to council per quarter	Achieved	R00	None	None	Copy of Draft Quarterly Performance Reports with Council Resolutions	Pled 24	
Municipal institutional development and transformation	Responsible, accountable, effective	Improve municipal financial and administrative	To provide effective and efficient ICT	Implement municipal Integrated Electronic	Percentage implementation of integrated	80% implementation of integrated electr	who le municipality	R00	60%	n/a	n/a	Not projected for mid-year performance	R00	None	None	Quarterly reports	Corp 01	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance					
Information	and efficient local government system	capability	services within the municipality	Management System (IEMS) in compliance to MSCOA	electronic management systems completed per annum	on-line management systems completed by June 2023												
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	To provide legal support to the municipality	To advise on legal matters, draft and inter-ret contracts	Percentage of contracts developed and signed within 14 days	100% of all contracts developed and signed within 14 days	who the municipality	R00	72%	100% of all contracts developed and signed within 14 days	100% of all contracts developed and signed within 14 days	100% of all contracts developed and signed within 14 days	100% of all contracts developed and signed within 14 days	None	None	Copies of acceptance letters and signed contracts	Corp 02	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/N of Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	governance system			and legislations and ensure legal compliance	days of receiving acceptance letters	of receiving acceptance letters				of receiving acceptance letters	of receiving acceptance letters							
Municipal institutional development and transformation	Responsible, accountable, financial and administrative capability and efficient local government	Improve municipal financial and administrative capability	To provide legal support to the municipality	To advice on legal matters, draft and interpret contracts and legislative actions and	Percentage of cases handled within 14 days of receipt of instructions	100% of cases handled within 14 days of receipt of instructions	who municipality	R00	100%	100% of cases handled within 14 days of receipt of instructions	100% of cases handled within 14 days of receipt of instructions	Achieved	R00	None	None	Litigation register	Corp 03	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	system			ensure legal compliance														
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government	Improve municipal financial and administrative capability	To provide legal support to the municipality	To advise on legal matters, draft and interpret contracts and legislative actions and ensure	Number of by-laws reviewed and approved by council	Review of 05 By-Laws and approved by council by June 2023	who the municipality	R00	0	n/a	n/a	n/a	R00	None	None	Council resolutions and copies of reviewed by-laws	Corp 04	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/N/A	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Municipal institutional development and transformation	System	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Ensure compliance with the Employment Act	Number of Employee Equity plans reviewed and approved by council.	01 Employee Equity plan reviewed and approved by council by October 2022.	who le municipality	R00	01	n/a	n/a	01 Employee Equity plan reviewed and approved by council by October 2022.	0 Employee Equity plan reviewed	Not achieved	R00	The Employee Equity committee did not form Quorum to review the plan by end of December 2022.	The plan will be reviewed and submitted to the department of Labour by 15 th January 2023	Copy of approved Employee Equity Plan	Corp 05	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Ensure compliance with the Employment Act	Percentage of positions filled by employees from Employee Equity target groups	97% of positions filled by employees from Employee Equity target group by June 2023	who	R00	8%	n/a	n/a	n/a	R00	None	None	Copy of appointment letters	Corp 06	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Ensure alignment of the administrative structures reviewed and approved by council	Number of Organizational structures reviewed and approved by council	01 Organizational structure reviewed and approved by council by June 2023	who le municipality	R00	01	n/a	n/a	n/a	Not projected for mid-year performance	None	None	Approved organizational structure and Council resolution	Corp 07	
Municipal institutional	Responsive, accountable	Improve municipal	To effectively and	Capacitate the municipal	Number of Work place	01 Work place Skills	who le municipality	R00	01	n/a	n/a	n/a	Not projected for mid-	None	None	Work place skills plan and	Corp 08	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
development and transformation	untangle, effective and efficient local government system	financial and administrative capability	efficiently recruit and retain competent human capital and sound labour relations	ipacity's human capital	Skills Development Plans (WSDP) developed and submitted to LGSE TA.	Development Plan developed and submitted to LGSE TA by June 2023								year performance				proof of submission to LGSE TA		
Municipal institutional development and transformation	Responsive, accountable, effective	Improve municipal financial and administrative	To effectively and efficiently recruit and	Capacitate the municipality's human	Percentage of budget spent on training	100% of the budget spent on training	who the municipality	R00	98%	100% of the budget spent on training	100% of the budget spent on training	100% of the budget spent on training	100% of the budget spent on training	Achieved	R00	None	None P	Budget report	Corp 09	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expenditure	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Information	and efficient local government system	capability	retain competent human capital and sound labour relations	capital	number of employees and councilors	employees and councilors by June 2023				employees and councilors per quarter	employees and councilors	employees and councilors per quarter	employees and councilors	employees and councilors (16 employees and 12 councilors)						
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human	Effective coordination of health and safety activities	Number of OHS awareness camps signs conducted	04 OHS awareness camps signs conducted by June 2023	who le municipality	R15 667 8.10	04	One OHS awareness camp signs conducted per quarter	01 OHS awareness camp signs conducted	One OHS awareness camp signs conducted per quarter	01 OHS awareness camp signs conducted	Achieved	R00	None	None	Attendance registers	Corp 10	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectations	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
Government system	gov		in capital and sound labour relations																	
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound	Implementation and coordination of Employment and Well-being Intervention	Percentage implementation of the employment well-being intervention by June 2023	100%	who participate	R00	100%	100% implementation of the employment well-being intervention per quarter	0% implementation of the employment well-being intervention	100% implementation of the employment well-being intervention per quarter	0% implementation of the employment well-being intervention	Not Achieved	R00	There were no referrals for first and second quarter	None	Reports	Corp 11	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Worked Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	system		labour relations															
Municipal institutional development and transformation	Responsive, accountable, effective and efficient	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Implementation and coordination of Employee wellness intervention	Number of employees wellness activities conducted	04 employees wellness activities conducted by June 2023	whole municipality	R91 739 .10	04	One employee wellness activities conducted per quarter	One employee wellness activities conducted per quarter	Achieved	R00	None	None	Attendance registers	Corp 12	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Effective management of employee relations in the workplace	Percentage of referred cases attended to within the required timeframe.	100% of all referred cases attended to within 90 days by June 2023	whole municipality	R00	100%	100% of all referred cases attended to within 90 days	0% of all referred cases attended to within 90 days	100% of all referred cases attended to within 90 days	100% of all referred cases attended to within 90 days	Achieved	R00	None	None	Reports	Corp 13	
Municipal institutional	Responsive, accountable	Improve municipal	To prevent theft,	Provide sound security	Percentage of cases	100% of cases invested	whole municipality	R00	100%	100% of cases invested	100% of cases investigated	100% of cases invested	100% of cases invested	Archived	R00	None	None	Case numbers on report	Corp 14	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance							
development and transformation	untangle, effective and efficient local government system	financial and administrative capability	losses and physical harm.	service to all municipal premises and employees	investigated and reported to SAPS	investigated and reported to SAPS within 48 hours				investigated and reported to SAPS within 48% hours	and reported to SAPS	investigated and reported to SAPS within 48% hours	investigated and reported to SAPS within 48% hours					ed cases and investigation reports		
Municipal institutional development and transformation	Responsiveness, accountability, financial and administrative efficiency	Improve municipal financial and administrative capability	To prevent theft, losses and physical harm.	Provide sound security service to all municipal premises	Number of security reports completed	12 security reports completed by June 2023.	who le municipality	R00	12	03 security reports completed per quarter	03 security reports completed	03 security reports completed per quarter	03 security reports completed per quarter	Achieved	R00	None	None	Reports	Corp 15	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter	Second Quarter	Achieved/N of Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
	local government system			services and employees						Project completion	Actual Performance	Project completion	Actual Performance					
Municipal institutional development and transformation	Responsiveness, accountability, effective and efficient local government system	Improve municipal financial and administrative capability	To prevent theft, losses and physical harm.	Provide sound security service to all municipal premises and employees	Number of satellite offices fitted with surveillance cameras	01 Satellite office fitted with surveillance cameras by June 2023	who the municipality	R00	01	n/a	n/a	n/a	n/a	None	None	Payment certificate	Corp 16	
												Not projected for mid-year performance	R00	None	None			

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expenditure	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Municipal institutional development and transformation	Responsible, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide auxiliary support services to all departments	Provision of transport and fleet employment and designated councilors	Percentage of required fleet maintenance attended to	100% of required fleet maintenance attended to (services and repairs) by June 2023	who le municipality	R4 000.00	54%	25% of required fleet maintenance attended to (services and repairs) per quarter	100% of required fleet maintenance attended to	25% of required fleet maintenance attended to (services and repairs) per quarter	25% of required fleet maintenance attended to	Achieved	R00	None	None	Report	Corp 17	
Municipal institutional development	Responsible, accountable	Improve municipal financial	Provide sustainable record	Provision and implementation	Percentage of filed correspondence	100% of filed correspondence	who le municipality	R00	15%	25% of filed correspondence	0% of filed correspondence	25% of filed correspondence	0% of filed correspondence	Not Achieved	R00	Meetings with department	Planned for the 3 rd quarter	Report on correspondence filed	Corp 18	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
pment and transformation	ble, effective and efficient local government system	l and administrative capability	ds management services	ation of sound records management services	spondences received in the registry with reference numbers	ences received in the registry with reference numbers within 7 days	ences received in the registry with reference numbers within 7 days	ences received in the registry with reference numbers within 7 days	ences received in the registry with reference numbers within 7 days	Project completion	Actual Performance	Project completion	Actual Performance	s could not take place due to clash of meetings						
Municipal institutional development and transformation	Responsible, accountable, effective and	Improve municipal financial and administrative	Provide sustainable records management	Provision and implementation of sound record	Number of PAIA reports completed and submitted	01 PAIA report completed and submitted to	who the municipality	R00	0	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Report submitted to HRC	Corp 19	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Information	efficient local government system	capability	services	ds management services	itted to Human Rights Commission	HRC per annum				Project Action Performance	Actual Performance	Project Action Performance	Actual Performance							
Good governance and public participation	Responsible, accountable, effective and efficient local government	Single window of coordination	To encourage good governance and public participation	Coordination of council and committees meetings per institutional calendar	Number of council meetings held	07 council meetings held per annum	who le municipality	R00	04	02 council meetings held per quarter	03 council meetings held per quarter	02 council meetings held per quarter	02 council meetings held per quarter	Achieved	R00	One special Council meeting was held	None	Attendance registers and minutes	Corp 20	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance							
	system																			
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To encourage good governance and public participation	Coordination of council and committees meetings per institutional calendar	Number of Exco meetings held per annum	12 Exco meetings held per annum	who participate	R00	08	03 Exco meetings held per quarter	04 Exco meetings held per quarter	03 Exco meetings held per quarter	03 Exco meetings held	Achieved	R00	One special Exco meeting was held	None	Attendance registers and minutes	Corp 21	
Good governance and	Responsive, accountable	Single window of	To encourage good	Coordination of council	Number of Portfolio	36 portfolio comm	who participate	R00	36	09 portfolio comm	14 portfolio comm	09 portfolio comm	08 portfolio comm	Not achieved	R00	One portfolio comm	The meeting will be held	Attendance register	Corp 22	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quarterly Expected Enditure	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance					
public participation	untangle, effective and efficient local government system	coordination	governance and public participation	will and committees meetings per institutional calendar	Committee meetings held per annum	12 committee meetings held per annum	12	who	0	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting
Good governance and public participation	Responsive, accountable, effective and efficient local	Single window of coordination	To encourage good governance and public participation	Coordination of ward committee meetings held as per annum	Number of reports completed on coordination of ward committee	12 reports completed on coordination of ward committee	12	who	0	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting	03 report s completed on coordination of ward committee meeting

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
	governance system			calendar	meeting per annum	meetings per annum				ngs per quarter		ngs per quarter								
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To encourage good governance and public participation	Coordination of ward committee meetings held as per annual calendar	Number of ward committee conferences coordinated	01 ward committee conferences coordinated by March 2023	who le municipality	R00	0	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Report and attendance register	Corp 24	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To encourage good governance and public participation	Coordination of ward committee meetings held as per annual calendar	Number of ward forums coordinated	03 ward forums coordinated June 2023	who le municipality	R00	0	n/a	n/a	01 ward forum coordinated by end of second quarter	0 ward forum coordinated	Not Achieved	R00	Delay in the appointment of ward committee members in some of the wards within the municipality	The forum to be held by end of May 2023	Report and attendance register	Corp 25	
	Municipal financial viability and management	Administrative and financial capability	To improve municipal financials	Preparation and monitoring implementation	Number of mSCOA compliant annual	01 mSCOA compliant annual budget	who le municipality	R00	01	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	Approved mSCOA annual budget and	None	Approved mSCOA annual budget and	B+T 01	

Key Performance Area	Outcome	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/N of	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
									Project	Actual Performance	Project	Actual Performance							
	and efficient local government system	planning, revenue collection, expenditure and reporting capability	of the annual budget	budget prepared and approved by council	et prepared and approved by council by 31 May 2023												council resolution		
Municipal financial viability and management	Responsive, accountable, effective and efficient local government	To improve municipal financial capability	Preparation and monitoring implementation of the annual budget	Number of mSC OA compliant adjustment budget et prepared and approved	01 mSC OA compliant adjustment budget et prepared and approved	who le municipality	R00	01	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Approved mSC OA adjustment budget and Council resolution	B+T 02	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
	ent system		expenditure and reporting capability		ved by council	by council by 28 February 2023														
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting	Preparation and monitoring implementation of the annual budget	Number of Sections on 72 reports completed and submitted to Council and Treasury as per MFM A	01 Sections on 72 reports completed and submitted to Council and Treasury as per MFM A	who led municipality	R00	01	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Copy of Section 72 Report proof of submission to Council and Treasury	B+T 03	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Municipal financial viability and management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Preparation and monitoring implementation of the annual budget	Number of GRA P compliant Annual Financial Statements (AFS) completed and submitted to stake holders as per MFM A per annum	01 GRA P compliant AFS completed and submitted to stake holders as per MFM A per annum	who led municipality	R660 993.51 & R1 200 000.00	01	1 GRA P compliant AFS completed and submitted to stake holders as per MFM A per annum	01 AFS completed and submitted to stake holders	n/a	n/a	Achieved	R00	None	None	Annual Financial Statements and proof of submission to Treasury and COG HSTA	B+T 04	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Work Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipal financial planning, revenue collection, expenditure and reporting capability	Ensure proper valuation, safe guarding, optimisation and disposal of municipal assets in compliance with relevant	Number of GRA P compliant fixed asset registers completed	01 GRA P compliant fixed asset registers completed per annum	who le municipality	R60 000 & R44 514 529	01	1 GRA P compliant fixed asset registers completed per annum	01 GRA P compliant fixed asset registers completed	n/a	n/a	Achieved	R00	None	None	GRA P compliant Assets register	B+T 05	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
				legislation														
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Ensure adherence to SCM Policies	Number of Annual Procurement Plan completed	01 Annual Procurement Plan completed per annum	who le municipality	R00	01	n/a	n/a	n/a	Not projected for mid-year performance	None	None	Copy of approved Procurement plan	B+T 06	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Bud get	Bas eline	First Quarter		Second Quarter		Achie ved/Not Achie ved	Qua rterly Expect enditure	Reas ons for Variance	Mitigati on Measure	Portfo lio of Evidence	File/ Verifi cation No:	PMS Review
Municipal financial viability and management	Res pons ive, acco unt able, effec tive and effici ent local gove rnment system	Admini strative and financial capability	To improve munic ipality's financ ial planni ng, reven ue collec tion, expen diture and report ing capab ility	Ensuring adherence to SCM Policies	Percentage of tenders awarded within 90 days of advertisement	100% of tenders awarded within 90 days of advertisement per annum	who le municipality	R00	45%	25% of tenders awarded within 90 days of advertisement per quarter	3.19 % of tenders awarded (03 bids awarded)	25% of tenders awarded within 90 days of advertisement per quarter	2.08 % of tenders awarded (02 bids awarded)	Not Achie ved	R00	Lack of setting by Bid Committees	Develop schedule of meetings by end of January 2023	Appointment letters	B+T 07	
Municipal financial viability and	Res pons ive, acco unt able,	Admini strative and financial	To improve munic ipality's	Adherence to service standards	Percentage of credit orders paid	100% of credit orders paid within	who le municipality	R00	86%	100% of credit orders paid within	98% of credit orders paid within	100% of credit orders paid within	100% of credit orders paid within	Achie ved	R00	None	None	Reports	B+T 08	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
management	effective and efficient local government system	capability	financial planning, revenue collection, expenditure and reporting capability	ards and MFMA	within 30 days of submission of invoice.	30 days of submission of invoice.				30 days of submission of invoice	30 days (179 out of 183 invoices)	30 days of submission of invoice	30 days							
Municipal financial viability and management	Responsible, accountable, effective and efficient local	Administrative and financial capability	To improve municipal services financial planning, revenue	Expanded revenue base and improve rate of collection	Percentage of revenue collected from services billed per	30% of revenue collected from services billed per	who the municipality	R00	25%	7,5% of revenue collected from services billed per	48,62% of revenue collected (July= 43,7%, August= 46,7	7,5% of revenue collected from services billed per	18,52%	Achieved	R00	None	None	Reports	B+T 09	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No.	PMS Review
	governance system		collection, expenditure and reporting capability			annual				quarter	Actual Performance	Actual Performance	quarter	%, September =38%)	quarter	n/a	n/a	
Good governance and public participation	Responsive, accountable, effective and efficient local government	Single window of coordination	To keep stakeholders informed about the affairs of the municipality	Improve communication with stakeholders through various platforms	Number of Institutional Calendar developed	01 Institutional calendar developed by June 2023	who le municipality	R00	01	n/a	n/a	Not projected for mid-year performance	R00	None	None	Approved Institutional calendar and council resolution	MM 01	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Good governance and public participation	System	Single window of coordination	To keep stakeholders informed about the affairs of the municipality	Improve communication with stakeholders and hold them through various platforms	Number of communication strategies reviewed and approved by Council	01 communication strategy reviewed and approved by Council by June 2023	who le municipality	R00	0	n/a	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	None	Copy of the strategy document and Council resolution	MM 02	
Good governance and	Responsible, accountable, effective and efficient local government system	Single window of	To provide assurance	Monitor effectiveness	Number of Internal Audit	01 Internal Audit	who le mun	R00	01	n/a	n/a	n/a	n/a	Not projected for	R00	None	None	Approved internal	MM 03	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
public participation	transparent, effective and efficient local government system	coordination	ance and consulting services to management and Council on internal controls, risk management and governance	s of internal controls through internal audit practices	Audit Plan developed and approved by audit committee	Plan developed and approved by audit committee by June 2023	100%			Project Completion	Actual Performance	Project Completion	Actual Performance	mid-year performance				audit plan		

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/N of Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review	
Good governance and public participation	Responsive, accountable, able, effective and efficient local government system	Single window of coordination	To promote the needs and interests of special focus groups	Maintain and monitor compliance to special focus programmes (Aged, Youth, People with Disability, Gender, Childr	Number of Special Focus Mains training progress report s completed and submitted	12 Special Focus Mains training progress report s completed and submitted by June 2023	who le municipality	R00	12	03 Special Focus Mains training progress report s completed and submitted by June 2022		03 Special Focus Mains training progress report s completed and submitted by June 2022		03 Special Focus Mains training progress report s completed	Achieved	R00	None	None	Monthly Reports	MM 04	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance	Achieved						
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To promote the needs and interests of special focus groups	Maintain and monitor compliance to special focus programmes (Aged, Youth, People with	Number of cluster ward-based AIDS Council meetings coordinated	16 cluster ward-based AIDS Council meetings coordinated by June 2023	who le municipality	R00	04	Coordinate 04 cluster ward based AIDS Council meetings per quarter	0 cluster ward based AIDS Council meetings coordinated	Coordinate 04 cluster ward based AIDS Council meetings per quarter	0 cluster ward based AIDS Council meetings coordinated	Not Achieved	R00	The meetings were not held due to budget constraint	The budget on cluster ward based AIDS to be adjusted upward during the budget adjustment.	Attendance registers	MM 05	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance							
Good governance and public participation	Responsible, accountable, effective and efficient local government	Single window of coordination	To provide strategic management support to the Municipality	Monitor and manage implementation of strategic resolutions.	Number of Executive management meetings coordinated	12 Executive management meetings coordinated by June 2023	who le municipality	R00	12	03 executive management meeting coordinated per quarter	03 executive management meeting coordinated	03 executive management meeting coordinated per quarter	03 executive management meeting coordinated	Achieved	R00	None	None	Agenda, attendance registers and minutes	MM 06	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance	Achieved						
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To provide strategic management game plan to support the Municipality	Monitor implementation of 'Back to Basics' reports	Number of Back to Basics reports completed and submitted.	12 Back to Basics reports completed and submitted by June 2023.	who le mun icip ality	R00	04	03 back to basic s report s compi led and submi tted per quart er	01 back to basic s report s compi led	03 back to basic s report s compi led and submi tted per quart er	01 back to basic s report s compi led	Not Achieved	R00	The projected quarterly targets were done in line with the first Back to Basics guideline which require the projection of mont	The projected quarterly targets to be revised by 25 February 2023 and to be done in line with the new guidelines on back to basics from CoGTA	Reports	MM07	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	War d number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance							
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To provide strategic management support to the Municipality	Render customer care services	Percentage of customer care issues resolved.	100% of customer care issues resolved by June 2023.	who le municipality	R00	95%	25% of customer care issues resolved per quarter	25% of customer care issues resolved	25% of customer care issues resolved per quarter	87.5% of customer care issues resolved	Achieved	R00	None	None	Reports	MM08	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To implement Enterprise wide Risk Management.	Improve risk management systems and protect the municipality from risk factors	Number of Municipal Risk Profiles developed and approved by Council.	01 Municipal Risk Profile developed and approved by Council by June 2023.	who le municipality	R00	01	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	Approved municipal risk profile and council resolution.	MM09	
Good governance and public participation	Responsive, accountable, effective and efficient	Single window of coordination	To implement Enterprise wide Risk Management.	Improve risk management systems and protect the municipality from risk factors	Number of Business Continuity Plans completed and approved	01 Business Continuity Plans completed and approved	who le municipality	R00	0	n/a	n/a	n/a	Not projected for mid-year performance	R00	None	Copy of Business Continuity Plan and approved council	MM10	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter				Second Quarter		Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project Completion	Actual Performance	Project Completion	Actual Performance	Project Completion	Actual Performance							
ent local government system				at the municipality from risk factors	approved by council.	approved by council by June 2023.														ill resolution		
Good governance and public participation	Responsible, accountable, effective and efficient local government system	Single window of coordination	To provide strategic management support to the Municipality	Provide prompt responses	Percentage of auditor's general findings attended to by June 2023	100% of auditor's general findings attended to by June 2023	n/a	R00	100%	100% of auditor's general findings attended to by end of quarter	100% of auditor's general findings attended	100% of auditor's general findings attended	100% of auditor's general findings attended	100% of auditor's general findings attended	100% of auditor's general findings attended	Achieved	R00	None	None	Progress report	MM11	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quality Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
										Project	Actual Performance	Project	Actual Performance					
Good Governance	Responsible, accountable, effective and efficient local government system	Monitor effectiveness of internal controls through internal audit practices	To provide strategic management support to the Municipality	Provide prompt responses	Percentage of internal audit findings attended to by June 2023	100% of internal audit findings attended to by June 2023	n/a	R00	100%	100% of internal audit findings attended to by end of quarter	100% of internal audit findings attended to by end of quarter	Not achieved	R00	6% of internal audit findings are ongoing and can only be resolved during adjustment	Submit item to council for request of budget adjustment	Progress report	MM12	
Good Governance	Responsible, accountable, effective and	Improve municipal financial and administrative	To provide strategic management support	Provide prompt responses	Percentage of mSCOA implementation phase	100% of mSCOA phase monitored for	n/a	R00	20% of msc oas phases implemented	100% of mSCOA phase monitored for	40% of mSCOA phase monitored	Achieved	R00	None	None	Progress report	MM13	The actual % reported performance does not

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Ward number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
	efficient local government system	capability	rt to the Municipality		s Monitored	implemented on a quarterly basis				implemented on a quarterly basis	implemented on a quarterly basis	implemented on a quarterly basis	implemented on a quarterly basis							have broken down of the actual work done
Financial Viability and Management	Responsible, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide prompt responses	Percentage of departmental Budget spending monitored	100% of budget spending monitored on a quarterly basis	n/a	100%	100% of budget spending on a quarterly basis	100% of budget spending monitored on a quarterly basis	0% of budget spending	100% of budget spending monitored on a quarterly basis	29% of budget spending monitored	Not achieved	R00	No invoice received on capital projects for month of July and September	Follow ups to be done with service providers who performed as per their work plan and not submitted their invoice	Progress report	MM14	

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Worked number	Budget	Baseline	First Quarter		Second Quarter		Achieved/N of Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
Financial Viability	Responsible, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide prompt responses	Percentage of projects in the procurement plan monitored for implementation as per approved plan	100% of projects in the procurement plan monitored for implementation as per approved plan	n/a	R00	08 projects implemented year	Project completion	Actual Performance	Project completion	Actual Performance	Not achieved	R00	Non-responsive bids	Re-advertisement of bids	Progress report	MM15	
										100% of projects in the procurement plan monitored for implementation as per approved plan	0% of projects in the procurement plan	100% of projects in the procurement plan	25% of projects in the procurement plan monitored							
Financial Viability	Responsible, accountable, financial	Improve municipal financial	To provide strategic	Provide prompt	Percentage of UIFW expenditure	100% of UIFW expenditure	n/a	03	100% of UIFW expenditure	0% of UIFW expenditure	100% of UIFW expenditure	100% of UIFW expenditure	100% of UIFW expenditure	Achieved	R00	None	None	Progress report	MM16	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No:	PMS Review
										Project	Actual Performance	Project	Actual Performance							
	able, effective and efficient local government system	and administrative capability	gic management support to the Municipality	responses	duration monitored	incurred monitored per quarter			endure monitored	duration incurred monitored per quarter	duration incurred monitored	duration incurred monitored per quarter	52% of risks mitigated	Not achieved	R00	Insufficient budget, shortage of staff	Adjust budget and appointment of staff	Progress report	MM17	
Good Governance	Responsive, accountable, effective and efficient local government	Monitor effectiveness of internal controls through internal risks practices	To provide strategic management support to the Municipality	Provide prompt responses	Percentage of risks mitigated on a quarterly basis	100% of risks mitigated on a quarterly basis	n/a	R00	100% of risks mitigated	100% of risks mitigated on a quarterly basis	0% of risks mitigated	100% of risks mitigated on a quarterly basis	52% of risks mitigated	Not achieved	R00	Insufficient budget, shortage of staff	Adjust budget and appointment of staff	Progress report	MM17	

Key Performance Area	Output	Strategy Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter		Second Quarter		Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio Evidence	File/Verification No:	PMS Review
									Project	Actual Performance	Project	Actual Performance							
Financial Viability	Responsible, accountable, effective and efficient local government system	To provide strategic management support to the Municipality	Provide prompt responses	Percentage of revenue enhanced	100% implementation of revenue enhancement	n/a	R00	40% of revenue enhanced	100% implementation of revenue enhancement	05% of revenue enhanced	100% implementation of revenue enhancement	05% of revenue enhanced	Not Achieved	R00	Delays due to external factors	Follow up on external stakeholders with executive managers. Monthly update by executive managers of the strategy	Progress report	MM18	
Municipal institution	Responsible, effective, efficient system	To effectively	Capacitate the	Percentage of provision	100% provision of training	n/a	R00	30% of provision	100% provision of	100% provision of	100% provision of	100% provision of	Achieved	R00	None	None	Progress report	MM19	Actual performance

Key Performance Area	Outcome	Output	Strategic Objective	Strategies	Key Performance Indicator	Annual Target	Weighted Number	Budget	Baseline	First Quarter	Second Quarter	Achieved/Not Achieved	Quarterly Expectation	Reasons for Variance	Mitigation Measure	Portfolio of Evidence	File/Verification No.	PMS Review
onal development and transformation	accountable, effective and efficient local government system	financial and administrative capability	and efficiently retain competent human capital	municipality's human capital	ion of training provided to employees on a quarterly basis	g provided to employees on a quarterly basis			to employees	training provided to employees on a quarterly basis	training provided to employees on a quarterly basis	training provided to employees on a quarterly basis						e not report for both quarters

REVENUE BY SOURCE, OPERATING EXPENDITURE AND CAPITAL EXPENDITURE

Monthly Projections of Revenue to be collected by Source: Year: 2022 AND 2023

Revenue by Source	Jul		Aug		Sep		Oct		Nov		Dec	
	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual
Property rates	2,864,490.08	3,216,813.97	2,864,490.08	3,227,358.71	2,864,490.08	3,228,097.12	2,864,490.08	3,228,347.67	2,864,490.08	3,284,158.47	2,864,490.08	3,239,494.50
Refuse Removal Revenue	593,384.08	586,589.30	593,384.08	586,669.50	593,384.08	588,013.95	593,384.08	586,709.60	593,384.08	586,749.70	593,384.08	526,165.55
Grants	31,003,074.83	117,677,342.97	31,003,074.83	5,804,649.40	31,003,074.83	120,344.25	31,003,074.83	1,011,964.17	31,003,074.83	102,987.98	31,003,074.83	85,330,135.56
Interest & Investment Income	1,097,476.67	787,502.88	1,097,476.67	589,567.32	1,097,476.67	1,085,450.61	1,097,476.67	1,276,381.95	1,097,476.67	1,351,144.16	1,097,476.67	3,774,173.21

Rent of facilities & equipment	27,833.83	30,836.79	27,833.83	27,833.83	22,402.01	27,833.83	18,488.98	27,833.83	24,054.19	27,833.83	4,347.82
Interest Earned on Outstanding Debtors	1,285,127.42	5,004,814.38	1,285,127.742	1,738,846.84	1,285,127.42	5,125,645.72	1,630,191.33	1,285,127.42	1,616,146.81	1,285,127.42	5,195,379.27
Fines	1,005,108.83	2,006.52	1,005,108.83	1,000.00	1,005,108.83	200.00	9,689.13	1,005,108.83	3,800.00	1,005,108.83	3,300.00
Other	14,368,495.58	1,984,007.81	14,368,495.58	1,138,771.82	14,368,495.58	421,619.22	717,787.70	14,368,495.58	675,860.51	14,368,495.58	

Operating Expenditure by Vote	Jul		Aug		Sep		Oct		Nov		Dec	
	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual
Community Services	1,933,333.33	-	1,933,333.33	-	1,933,333.33	-	1,933,333.33	-	1,933,333.33	-	1,933,333.33	-
Planning and Development	291,666.67	-	291,666.67	-	291,666.67	-	291,666.67	-	291,666.67	-	291,666.67	-
Infrastructure Development	12,177,094.67	-	12,177,094.67	4,457,700.99	12,177,094.67	-	12,177,094.67	1,109,897.66	12,177,094.67	904,808.75	12,177,094.67	2,757,338.24
TOTAL	15,944,178.08	-	15,944,178.08	4,457,700.99	15,944,178.08	-	15,944,178.08	1,109,897.66	15,944,178.08	904,808.75	15,944,178.08	4,369,386.08

Monthly Projections of Operating Expenditure for each vote: Year 2022 and 2023

Expenditure by Vote	Jul		Aug		Sep		Oct		Nov		Dec	
	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual
Executive And Council	3,871,808.3 3	2,932,26 9.79	3,871,808.3 3	3,526,47 2.91	3,871,808.3 33	3,120,05 5.28	3,871,808.3 3	3,024,125.46	3,871,808.33	3,074,93 3.03	3,871,808.33	3,018,00 2.50
Municipal Manager	1,643,003.5 8	489,385. 55	1,643,003.5 8	571,527. 36	1,643,003.58	612,912. 87	1,643,003.5 8	784,15 5.71	1,643,003.58	2,538,32 6.22	1,643,003.58	1,092,63 3.85
Corporate Services	7,165,436.7 5	8,024,91 4.91	7,165,436.7 5	5,303,67 7.42	7,165,436.75	7,696,33 5.25	7,165,436.7 5	4,618,296.22	7,165,436.75	5,488,41 5.69	7,165,436.75	5,107,40 1.53

Budget and Treasury	7,165,577.17	1,593,370.57	7,165,577.17	2,256,044.59	7,165,577.17	4,590,365.47	7,165,577.17	3,647,473.61	7,165,577.17	2,609,747.58	7,165,577.17	1,874,905.76
Community & Social Services	5,711,947.75	3,417,271.26	5,711,947.75	4,311,564.53	5,711,947.75	4,011,169.67	5,711,947.75	3,731,106.67	5,711,947.75	4,123,772.74	5,711,947.75	3,576,810.50
Planning and Development	2,417,727.50	1,210,543.62	2,417,727.50	1,632,616.07	2,417,727.50	1,190,886.95	2,417,727.50	1,163,421.31	2,417,727.50	1,381,764.70	2,417,727.50	1,019,061.64
Infrastructure Services	8,325,312.25	2,497,082.72	8,325,312.25	3,191,446.63	8,325,312.25	3,329,466.45	8,325,312.25	3,932,834.69	8,325,312.25	3,101,513.32	8,325,312.25	1,794,520.42
TOTAL	15,944,178.00	20,164,838.42	15,944,178.00	20,793,349.51	15,944,178.00	24,551,191.94	15,944,178.00	20,901,413.67	15,944,178.00	22,318,473.28	15,944,178.00	17,483,336.20

APPROVAL


Monyepao M.A
Municipal Manager

24/01/2023
Date